



STATE OF TENNESSEE

Oath of Office

I, Robert B. Carter, do solemnly swear that as a member of the University of Memphis Board of Trustees, I will support The Constitution of the State of Tennessee and The Constitution of the United States and that I will perform with fidelity the duties of the office to which I have been appointed and which I am about to assume. So help me God.

This the 28th day of APRIL, 2023.


Member Signature

State of Tennessee

County of Shelby

I, Mary Lee Bowman

Have this day administered the oath of office to Robert B. Carter, a member of the University of Memphis Board of Trustees as prescribed and required by law.

This the 28 day of April, 2023


Notary Public

My Commission Expires: 6-3-2026



My Comm. Exp. 6-3-2026

For Secretary of State Use

Robert B. Carter is being appointed to the University of Memphis Board of Trustees as a Trustee for a term beginning April 21, 2023 and ending June 30, 2028. This seat was formerly held by Mr. Alan B. Graf Jr..

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Secretary of State
Division of Publications