



STATE OF TENNESSEE

Oath of Office

I, Janet Ayers, do solemnly swear that as a member of the East Tennessee State University Board of Trustees, I will support The Constitution of the State of Tennessee and The Constitution of the United States and that I will perform with fidelity the duties of the office to which I have been appointed and which I am about to assume. So help me God.

This the 8 day of October, 2020.

Janet Ayers
Member Signature

State of Tennessee
County of Davidson
I, Suzanne M. Rosiles
Have this day administered the oath of office to Janet Ayers, a member of the East Tennessee State University Board of Trustees as prescribed and required by law.

This the 8th day of October, 2020
Suzanne M. Rosiles
Notary Public
My Commission Expires: May 2, 2022



For Secretary of State Use
Janet Ayers is being reappointed to the East Tennessee State University Board of Trustees as a Trustee for a term beginning July 1, 2020 and ending June 30, 2026.

RECEIVED
2020 OCT 09 AM 7:34
SECRETARY OF STATE
PUBLICATIONS