



STATE OF TENNESSEE

Oath of Office

I, Carol Roberts, do solemnly swear that as a member of the University of Memphis Board of Trustees, I will support The Constitution of the State of Tennessee and The Constitution of the United States and that I will perform with fidelity the duties of the office to which I have been appointed and which I am about to assume. So help me God.

This the 22nd day of July, 2019.

Carol Roberts

Member Signature

State of Tennessee

County of Shelby

I, Jonathan Parker

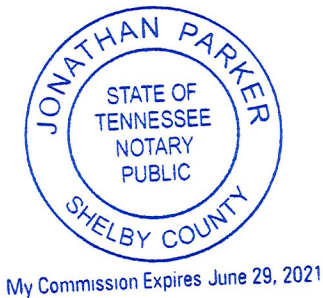
Have this day administered the oath of office to Carol Roberts, a member of the University of Memphis Board of Trustees as prescribed and required by law.

This the 22nd day of July, 2019.

Jonathan Parker

Notary Public

My Commission Expires: 6-29-21



For Secretary of State Use

Carol Roberts is being appointed to the University of Memphis Board of Trustees for a term beginning immediately and ending June 30, 2025. This seat was formerly held by Ms. Carol Roberts.