



STATE OF TENNESSEE

Oath of Office

I, Doug Edwards do solemnly swear that as a member of the University of Memphis Board of Trustees, I will support The Constitution of the State of Tennessee and The Constitution of the United States and that I will perform with fidelity the duties of the office to which I have been appointed and which I am about to assume. So help me God.

This the 21 day of July, 2020.

Member Signature

State of Tennessee

County of Shelby

I, GAIL BOLAND

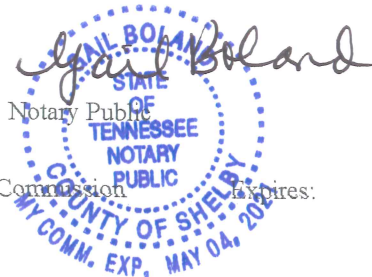
Have this day administered the oath of office to Doug Edwards, a member of the University of Memphis Board of Trustees as prescribed and required by law.

This the 21st day of July, 2020.

RECEIVED

2020 JUL 30 PM 4:14

SECRETARY OF STATE
PUBLICATIONS



My

Commission Expires:

For Secretary of State Use

Doug Edwards is being appointed to the University of Memphis Board of Trustees for a term beginning immediately and ending June 30, 2025.